

ANNUAL REPORT 2023

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Contents

4 ABOUT ECES

- 4 ECES AT A GLANCE
- **18** ECES IN RETROSPECT
- **21** ECES PUBLICATIONS
- **26** ECES PARTNERS

27 2023 ACTIVITIES

- 27 International Trade and Trade-related Issues
- **29** Institutional and Structural Reform
- **31** Fair Climate Transition
- 32 Key International Forums



- 34 Jobs, Entrepreneurship and SMEs
- **37** Distinguished Lectures
- **39** Cooperation Activities with Other Institutions



47 KEY PUBLICATIONS OF THE YEAR

- 47 Working Papers
- **57** Policy Briefs

58 APPENDIX: List Of Publications (1996 - 2023)

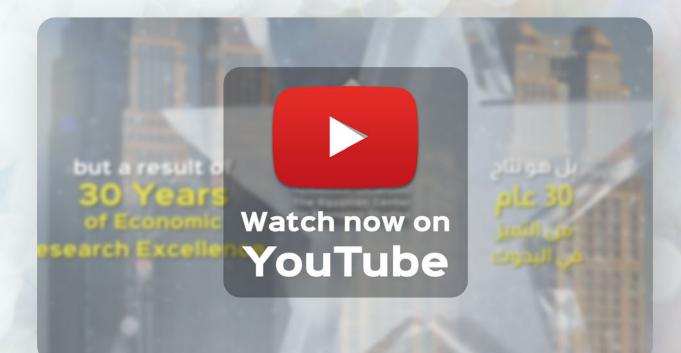


30 YEARS

of Economic Research Excellence

Understanding the **PAST** Analyzing the **PRESENT** Shaping the **FUTURE**









Mission

The Egyptian Center for Economic Studies (ECES) is an independent, non-profit think tank that conducts specialized economic research, drawing on international experience and constructive discussions among various stakeholders. ECES's main objective is to propose sound economic policies, as well as institutional and legislative reforms that contribute to sustainable development in Egypt, all on the basis of combined economic efficiency and social justice.

ECES is keen on adopting a comprehensive approach that encompasses legislative, institutional, policy and structural aspects of the problem or area addressed, not to mention their implementation mechanism. In all its activities, ECES relies on its competent team of in-house researchers, in addition to collaborations with external experts and like-minded think tanks as needed.

Strategic Direction

Economic efficiency and social justice are of core interest to ECES. Combined, they constitute the Center's strategic direction. The research and activities done by ECES focus on studying past, present and future challenges facing the Egyptian economy, whether related to macroeconomic stability, microeconomic efficiency or political economy aspects, both at the internal and external levels.



2023 Annual Report

Outreach

ECES widely disseminates its research through conferences, workshops, seminars, lectures and roundtable discussions. The objective of these events is to provide a forum for constructive discussions among policymakers, the private sector, academia, parliamentarians, civil society and the media. In addition, the Center produces a variety of publications (downloadable free of charge through our official website www.eces.org.eg), and engages the public through social media.



Facebook: facebook.com/eces.org.eg2



LinkedIn: linkedin.com/company/eces-org-eg



X (Twitter): <u>https://twitter.com/eces_org_eg</u>



WhatsApp Channel: https://whatsapp.com/channel/0029VaG1eQ377qVVC5Pt2u1W



YouTube: https://www.youtube.com/channel/UCn4nemS05AZpgHdQi0gZibw





Message from the Chairman of the Board of Directors

This year we celebrate the 30th Anniversary of ECES. Thirty years ago, ECES was established as a non-profit, non-governmental organization with the objective of conducting and disseminating applied policy research, backed by international experience, with the overall aim of promoting economic development in Egypt.

The center's mission has been specifically focused on empowering the private sector, promoting policies that ensure a level playing field and improve the investment climate. The goal is to unlock the potential of the private sector so that it occupies its rightful and well-deserved role as the country's primary employer and the engine for Egypt's real economic growth.

As I write this message, I feel extremely proud of ECES's achievements. I can't even begin to recount all the research and policy recommendations the center has shared over the past three decades, striving to keep up with all the challenges facing the country. We have done this without compromising the quality or depth of research, and without shying away from putting tough reform agendas before the policymakers. These tough reforms helped Egypt realize the unprecedented growth rates seen in the back half of the 2000s.

Looking forward to 2024 and beyond, I am confident that ECES will stay true to its role and to support the Egyptian economy in every possible way. We will continue to collaborate with like-minded organizations inside and outside Egypt to maintain the diversity of our research, and we will keep pushing for policymakers to adopt the appropriate measures and agendas needed for economic reform.

Since progress is only possible through hard work and dedication, I would like to take this opportunity to first thank the founders of ECES for their vision, commitment and devotion. Their support from the very beginning laid a strong foundation for the management to build upon and has helped ECES secure its leading position and impeccable reputation that it enjoys today.

Moreover, I would like to particularly thank the management, researchers, editors, and finance and administration staff, who are instrumental in ensuring the world-class quality ECES delivers in everything it does. I thank them all for their valuable support, hard work, and commitment.

I would also like to extend my thanks to all my fellow Board members as well as ECES members and our wider constituencies, who take the time to partake in ECES's numerous activities and who have always been generous with their wisdom and advice.

Sincerely,

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Omar Mohanna



Message from the Executive Director and Director of Research

In 2023 ECES celebrated 30 years of remarkable achievements; I have been part of this epic journey in the last eight years. A big shoutout to the founders and former executive directors for building such a strong institution that is highly respected by all.

ECES achievements over the years are hard to enumerate, but can clearly be showcased by the visible impact it has had on bridging research and policy. In this short message, I would like to highlight two such achievements: The establishment of a data analytics unit (DAU) at ECES, and the huge footprint ECES has carved in the global arena of think tanks.

The DAU is the first in Egypt for a think tank. It leverages advanced AI tools in economic analysis—deemed an innovation not only in Egypt but also regionally and globally.

Our application on the demand-side labor market is also receiving a lot of attention and positive feedback, suggesting the need for more leveraging of AI by both policymakers and the private sector. ECES has also been capitalizing on advanced technology to strengthen its institutional infrastructure, making all tasks and follow-up proceed seamlessly and efficiently.

ECES has also been successful in integrating itself globally through regular collaboration with the World Bank, IMF, OECD and WEF. Now the Center is also part of all major yearly international events such as the T20, COP, T7. We also built strong collaborations with major regional think tanks, such as ISPI in Europe, ORF in India and many others, all augmenting our outreach beyond borders.

The remarkable growth story of ECES would not have been possible though without the dedicated and talented group of individuals (research, technical and admin) that I have had the pleasure of working with, and to whom ECES owes its progress. I would like to extend my sincere appreciation to every single one of them.

We are also fortunate to have always had a dedicated and supportive Board of Directors, which has been instrumental to the success of ECES throughout the years.

Going forward, we shall remain steadfast and committed to supporting the reform of the Egyptian economy to help take it once and for all out of the weak performance vicious circle. Our mission at ECES will continue to be conducting high-quality research that offers relevant and specific policy options that enable Egypt to go up the high road of development, fully capitalizing on its existing and potential resources.

Sincerely,

Abla Abelil Latu

Abla Abdel-Latif



ECES Ranked **Among Top Think Tanks in MENA** and World's Top **Domestic Economic Policy Think Tanks**

The Global Go to Think Tank Index Report (GGTTI) is issued by the University of Pennsylvania. The obective of this report is to help bridge the gap between knowledge and policy. ECES was listed in 3 out of 4 ranking categories of the report: "Top Think Tanks by Region", "Top Think Tanks by Area of Research" and "Top Think Tanks by Special Achievement".

The GGTTI Report was suspended in 2021 due to the sudden passing of its author, James McGann. For more details and to download the 2020 Global Go To Think Tank Index Report.

Top Think Tanks by Region	Think tanks in this category are classified by region, including 10 different regions. ECES ranked fifth in the "Top Think Tanks in the Middle East and North Africa (MENA) region", and second in Egypt following Al-Ahram Center for Political and Strategic Studies (ACPSS).
Top Think Tanks by Area of Research	This category includes 15 different areas. ECES is ranked 41 on the "Top Domestic Economic Policy Think Tanks" list, and first in Egypt. It is the only Egyptian think tank listed in this category, which ranks leading domestic economic policy think tanks around the world. According to the report, top think tanks in this category have high quality, innovative research and strategic analyses of domestic economic policy, covering a wide range of topics such as money supply, interest rates, macro and microeconomics, trade and investments, among others.
Top Think Tanks by Special Achievement	ECES is included in the "Best Policy and Institutional Response to COVID-19" list. Think tanks selected on this list are listed alphabetically with no rank given. ECES is one of only two Egyptian think tanks on the list, the other being the Information and Decision Support Center. The list of "Top Think Tanks by Special Achievement" selects global think tanks that were able to redirect their research programs, and organize their resources to respond effectively to the disruptions caused by the pandemic.



We Are GREEN

2023 has been our sixth year since we have gone green. In 7 years and counting, we've proudly saved:





ECES Board of Directors



Omar Mohanna

ECES Chairman, and Chairman of Chubb Insurance Egypt, Prometeon Tyre Egypt Co. (Pirelli) & Coca-Cola HBC Egypt



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Partner, Hassouna and Abou Ali Law Offices



Ahmed Fikry Abdel Wahab

General Manager and CEO, EGA -Egyptian German Automotive



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Co-Founder and Managing Director, Qalaa Holdings



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Partner & Head of the Middle Eas and North Africa - Actis

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Chairman of Nile Holding Co.

Hazem Hassan

Chairman, KPMG Hazem Hassan Management Consultants



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Director, Akanar Partners



Ahmed Shawki

Managing Partner, MAZARS Mostafa Shawki



Alaa Arafa CEO, Arafa Holding Company



Alaa El Zoheiry

Managing Director, Arab Misr Insurance Group



Amr Allam Co-CEO, Hassan Allam Holding



Dalia Wahba

Partner and Member of the Board and Chairperson, CID Consulting



Dina Abdel Wahab

Managing Director, Company for Innovate for Education



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Managing Partner and Vice Chairman, Pharos Holding for Financial Investments



Gamal Ahmed Abo Ali

Partner, Hassouna and Abou Ali Law Offices

2023

Annual Report



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Hanni Radwan General Manager, Intertechno



Hany Sarie El-Din

Professor of Law, Faculty of Law (Cairo University) and Founder, Sarie El Din and Partners





Hesham Mekawi

Former President, BP Egypt



Executive President and CEO, Ro'ya Holding Group





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Islam Salem CEO, The Risk Manager



Kamel Magdi Saleh Managing Partner, Deloitte - Saleh

Barsoum and Abdel Aziz



Khaled Abou Bakr Managing Director, Arab Company for Energy - Taqa Co.



Marwan El Sammak Chairman and CEO, SHIP & C.R.E.W



Mohamed Allam CEO. Hassan Allam Properties



Mohamed El Sewedy Vice Chairman and Managing Director, Arab Industrial and International Trading Co.



Nassef Sawiris Chairman. Orascom Construction Industries



Rahim El Kishky Chairman and CEO. Information Technology and Service Co. (ITSC)



Partner, MHR in association with White & Case

2023

Annual Report

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Chairman, Garden City for Developnent & Investment Company S.A.E

Dean, School of Business - The American University in Cairo (AUC)



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Taher Helmy

Founding Partner, Helmy Hamza & Partners (Baker & McKenzie International)



Tarek Mohanna

Partner of MHR & Partners in association with White & Case

Honorary Members



Hassan Abdallah Governor, the Central Bank of Egypt

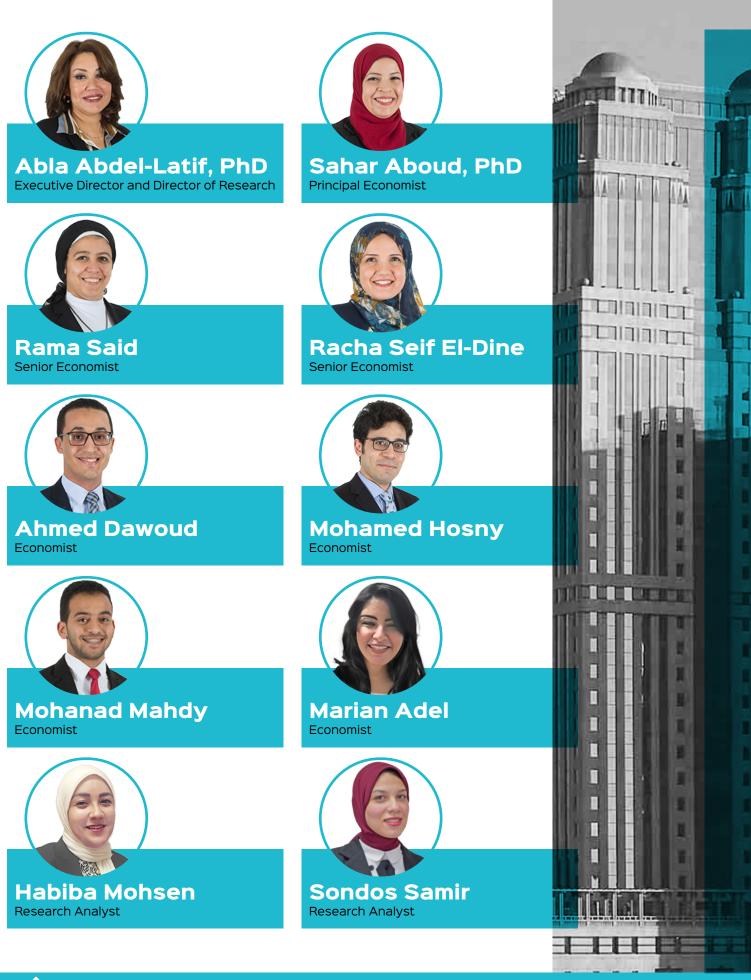


Mohamed El Erian

President of Queens' College at Cambridge University, and Chief Economic Advisor at Allianz SE

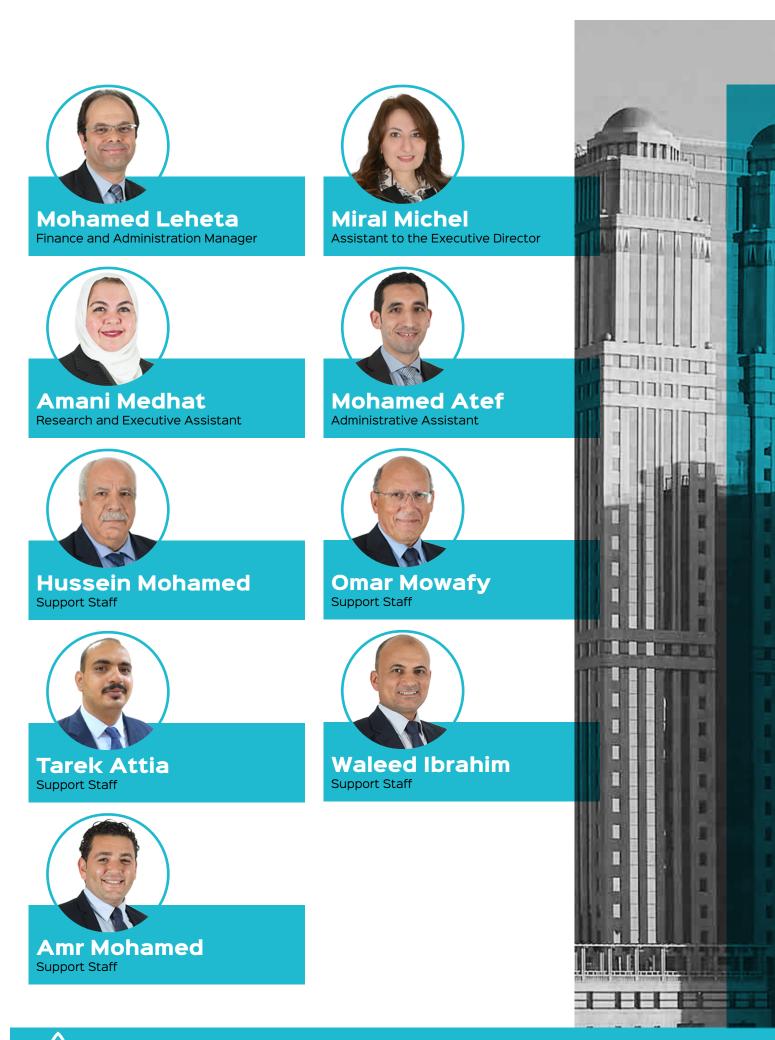






CES Annual Report







ECES Remembering





Raed Hashim Yehia

The ECES family is deeply saddened by the death of Raed Hashim Yehia, former ECES board member and member, and ex-CEO, MAC Carpet, who passed away unexpectedly on March 1, 2024.



Farid Mahmoud El Tobgui

In 2023, the ECES family lost Farid Mahmoud El Tobgui, ECES member, and chairman of Luxury Autotrade, and former chairman of the Bavarian Auto Group with deep sorrow and heavy hearts.





Establishment

ECES was established in 1992 under Law 32 of 1964 as a non-profit, non-governmental organization. It was founded with the objective of promoting economic development in Egypt by conducting and disseminating applied policy research in light of international experience. The Center's founders believed that the creation of an independent think tank was in the best interest of Egypt, especially since the economy was undergoing a process of transformation that has continued to this day. Financially, ECES received support as per an endowment agreement between the Egyptian government and the United States Agency for International Development (USAID). Support was also provided by the ECES members themselves, as well as organizations such as the World Bank and the United Nations Development Programme (UNDP).

Take-off

After a gestation period, during which the Center's physical infrastructure was put in place and key staff appointed, ECES initiated a number of research activities. However, it was not until 1996 that the founders' vision was translated into a systematic work program with diverse activities, including regular forums for discussion and dissemination of research, and a series of publications. Since then, the Center's strategy has been based on two main pillars: knowledge generation and knowledge dissemination. Knowledge generation is decidedly in favor of applied policy research, and knowledge dissemination is guided by the strong desire to reach out to as many stakeholders as possible, whether through open forums, publications, and/or the ECES website (www.eces.org.eg).

Sustainability

Slowly but surely, the Center has acquired a reputation for producing relevant, quality research and offering objective advice on the economic challenges facing Egypt. This reputation helped the Center acquire an endowment of LE 50 million, which will ensure the independence and sustainability of ECES for years to come.

Digital Presense

To ensure wider dissemination, ECES paid special attention to the media and the development of a wellfunctioning website. With respect to the media, the Center established a tradition of holding an annual three-day workshop for economic reporters; providing them with a platform for discussing topical issues and sharing best practices in effective economic reporting. Also, recognizing the importance of social media as a powerful tool for broader dissemination, we expanded our online presence through the different social media platforms. As for the website, a new state-of-the-art website has been developed and launched in 2023 to bring our research activities to a larger audience. Every effort is made to ensure that it is userfriendly and continuously updated in both Arabic and English to convey information about the Center's recent and upcoming events. Furthermore, in keeping with the spirit of public interest, visitors have been allowed to download ECES publications free of charge. For a complete list of all our available publications since 1996, please review the Appendix (page 58).



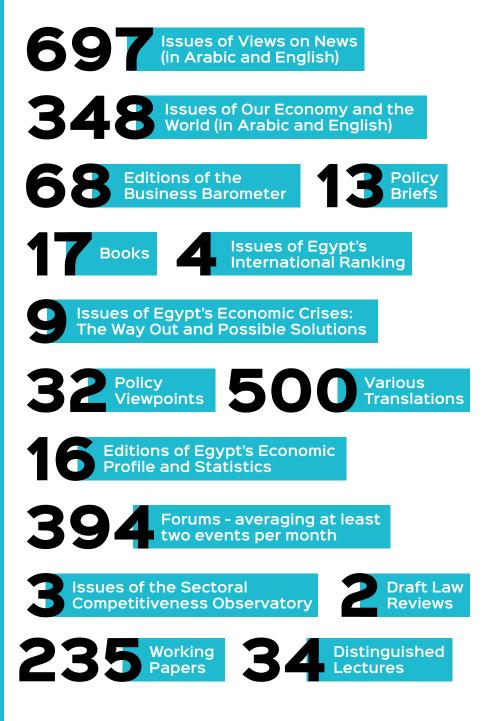


ECES IN RETRO-SPECT

Accomplishments

Aside from our average of 77 publications per year, we further expanded our outreach through introducing a wide spectrum of research publications aimed at data & info dissemination (e.g., Your Guide To Industrial Investment in Egypt, Women Entrepreneurs Guide). While most publications were written in English, some were written in Arabic and others were translated to ensure wide readership. For the same reason, the writing style of most of these publications is essentially nontechnical.

During the same period, the Center also organized 394 forums for the exchange of views among different stakeholders, averaging at least three events per month. The number of conference participants typically exceeded 200, while discussion each roundtable included around 70 participants. In both instances, the speakers and participants were carefully selected to ensure diversity of views and representation. Policymakers, parliamentarians, academia, private sector leaders, non-Egyptians, and members of civil society were invited, without prejudice to political affiliation.





The Future is Now. Our Data Analytics Unit is Growing!

Given its important role in understanding data and information, the Egyptian Center for Economic Studies has established two years ago a special unit for Data Science and has started with Big Data analytics. Big Data analytics is the process of collecting, organizing, and analyzing a large amount of data to uncover hidden patterns, correlations, and other meaningful insights.

Relevant Events

- **34** Demand in Egypt's Labor Market, Q1 Y2
- **34** Demand in Egypt's Labor Market, Q2 Y2
- **35** Demand in Egypt's Labor Market, Q3 Y2
- **35** Demand in Egypt's Labor Market, Q4 Y2

ECES Publications

1. Regular Reports

111

Views on News

A comment on important news issued in both Arabic and English. Views on News aims to inform the public opinion and business community on key domestic and global economic developments and their impact on the Egyptian economy. As of end of December 2023, ECES produced and disseminated 697 issues of Views on News.



Our Economy and the World (Weekly)



A comment on important world news issued in both Arabic and English. Our Economy and the World aims to inform public opinion and the business community about global economic developments and their implications for the Egyptian economy. As of end of December 2023, ECES produced and disseminated 348 issues of Our Economy and the World.



Selected Books (Weekly)



Every Thursday, we select a distinguished book focusing on an economy-related aspect. These books are bestsellers characterized by their innovative nature.







Business Barometer (Quarterly)



An assessment of the state of economic activity in Egypt based on a survey of firms in the manufacturing, construction, tourism, transportation, communications and financial sectors. Each edition reports the firms' views about production, sales, inventory, investment and employment.

Each edition of BB provides an assessment of the performance of a sample of firms and results of their operations in the past quarter of the fiscal year. It also summarizes their expectations for overall economic performance as well as own activities for the upcoming quarter.

> Issue 65#, Jan - Mar 2023 Issue 66#, Apr - Jun 2023 Issue 67#, Jul - Sep 2023 Issue 68#, Oct - Dec 2023



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الاقتصادية

جمهورية مصر

العربية

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Business Barometer

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ECES

Egypt's Economic

Profile and

Statistics

B

2023 Edition

Egypt's Economic Profile and Statistics (Annual)



Intended mainly for investors and the business community, it provides summary data and information on various aspects of the Egyptian economy.



Egypt's International Ranking (Annual)



This series aims to track Egypt's annual ranking in various indicators (economic, environmental... etc.) compared to role model countries, direct competitors, neighboring countries and others.









2. Diversified Publications Working Papers



This series represents work in progress rather than conclusive results, and aims at making research results available early on to promote the exchange of ideas.



Publications with International Organizations



ECES collaborates and partners with various international organizations in addressing key economic issues. One of the outcomes of such collaboration includes contributing to publications issued by these organizations. ECES publishes these publications under this series.







In addition to the Center's regular publications, ECES also frequently compiles the research results of a flagship activity into one published volume.







Your Guide to Industrial Investment in Egypt (ECES Initiative)

ECES launched an information guide titled "Your Guide to Industrial Investment in Egypt." The guide is an ECES initiative aimed at providing key information that investors need about Egyptian governorates. It comprises general, region-specific and detailed information, including detailed maps of governorates with utility and energy prices, investment regulations, investment incentives, tax structure, customs regulations, trade agreements, and procedural steps. Such information is needed by investors and is often not found in one single place.

ECES published the Guide in Arabic and translated it into four different languages: French, English, German and Chinese in order to expand its dissemination and outreach to a large number of investors of different nationalities. The Guide is also available on CDs to maximize its benefits, and can be freely downloaded at the ECES website.

Guide information and data are updated regularly.



Entrepreneurial Guide for Egyptian Women

In partnership with the National Council for Women, ECES conducted a study funded by the Canadian Embassy in Cairo, aimed at identifying impediments to the economic empowerment of women in Egypt and the major drivers of change. A team of ECES researchers conducted the study, which covered about 13 Egyptian governorates.

In late 2019, ECES conducted a follow-up survey on Women Entrepreneurial Guide to assess its outreach and evaluate the viability of its content based on real experience. The survey was distributed among practitioners from the NCW, MSMEDA and number of banks, who attended the ToT sessions given by ECES in June 2018 to disseminate the guide. The survey achieved a very good response rate. Early results show good outreach level and positive feedback regarding the content.

ECES is now working on updating the guide and a new edition will be published in 2024.









3. Special Series

Policy Briefs



ECES policy briefs are short analyses of pressing economic issues that provide policy options and recommendations on the best option to inform policy-makers in a clear manner.



Distinguished Lectures



This program brings to Egypt international scholars and practitioners reputed for their important contributions to economic thought and policy formulation. The gathering provides a forum for prominent economists to articulate and exchange views and experiences with selected audiences from government, business and academia.



Egypt's Economic Crises: The Way Out and Possible Solutions



This series of working papers aims to support the economic reform in Egypt through a set of policy recommendations that would contribute to placing the Egyptian economy on the right track.



Policy Viewpoints



The Policy Viewpoint series is intended to contribute to the discussion of ideas and policy options for enhancing economic development in Egypt. The series is based on research conducted by ECES. The content and recommendations are endorsed by the Center's Board of Directors.



Sectoral Competitiveness Observatory



To keep up with the rapid changes in the global economic environment, the Center has launched an observatory that tracks the different variables affecting the competitiveness of the Egyptian economy at both the macro and sectoral levels.







Thanks to our Partners







2023 Activities

International Trade and Trade-related Issues

Business Process Analysis on Exporting and Importing Few Specific Products

March 12 - 15

ECES, in collaboration with the USAID Trade Reform and Development in Egypt project, organized this 3-day workshop to discuss the findings of a study conducted by ECES on the import and export processes for a few specific products:



The study aimed to identify the main impediments facing exporters and importers in Egypt. The process analysis covered export of ready-made garments, home textiles, marble and granite, and tomato products; as well as import of palm oil, iron and steel; parts and accessories for tractors and motor vehicles, and polymers of ethylene in primary forms.

The workshop featured effective participation from a select group of stakeholders, including government officials, businesses and experts.









From Top-left: Sahar Aboud, PhD, Principal Economist; Rama Said, Senior Economist; Ahmed Dawoud, Economist; and Mohanad Mahdy, Economist



"Export of Home Textiles, and Readymade Garments (RMG)" Left-to-right: Abla Abdel-Latif, PhD, Executive Director and Director of Research, ECES; Rachid Benjelloun, Chief of Party, USAID Trade Reform and Development in Egypt (TRADE) Project; Amr El-Tabbakh, Board Member, Misr Spain Co. For Blankets And Textiles; and Fadel Marzouk, Chairman & CEO, Giza Spinning & Weaving



"Export of Marble and Granite" Left-to-right: Abla Abdel-Latif, PhD, Executive Director and Director of Research, ECES; Rachid Benjelloun, Chief of Party, USAID Trade Reform and Development in Egypt (TRADE) Project; Ahmed Abdel-Hamid, Chairman, Technomarble for Marble and Granite; and Abdel-Rahman Eissa, Chairman, Cleopatra Stones for Marble and Granite







"Import of Palm Oil" commentators: Yehia El-Shafei, Chief Executive Officer, Deputy Chairman and Board Member, United Oil (Left); and Al-Shahat Ghaturi, Head of the Egyptian Customs Authority (Right)



"Import of Iron and Steel, and Parts and Accessories for Tractors and Motor Vehicles" commentators (Left-to-right): Ahmed Fikry Abdel-Wahab, Managing Director, Egyptian German Automotive (EGA); Ismail Gaber, Deputy Chairman, Ahsry Steel Group; Hassan El Marakby, CEO, El-Marakby Steel; and Mohamed Afifi, Co-founder, Mongez App



"Export of Tomato Products" commentator: Ashraf El-Sayed, Chairman and Executive Director, Namaa Investments Holdings



"Import of Polymers of Ethylene in its Primary Forms" commentators: Nader Abdel-Hady, General Secretary, Federation for Economic Development Associations (FEDA) (Left); and Fouad Hassib, Owner and General Manager, United International Trade Co. (Right)



Left-to-right: Abla Abdel-Latif, PhD, Executive Director and Director of Research, ECES; Yahya Elwathik Bellah, Minister Plenipotentiary, First Undersecretary- Head of the Egyptian Commercial Services, representing the Ministry of Trade & Industry; Rachid Benjelloun, Chief of Party, USAID Trade Reform and Development in Egypt (TRADE) Project; and Laura Gonzalez, Foreign Service Officer, USAID



Left-to-right: Amany El-Wassal, Executive Director, Exports Development Fund (EDF); Ahmed Fikry Abdel-Wahab, Managing Director, Egyptian German Automotive (EGA); Mohamed Hanno, Chairman, Alexandria Business Association (ABA); Essam El Naggar, Chairman, General Organization for Export and Import Control (GOEIC); Mohamed Abdel-Karim, Chairman, Industrial Development Authority (IDA); Yahya Elwathik Bellah, Minister Plenipotentiary, First Undersecretary- Head of the Egyptian Commercial Service, representing the Ministry of Trade & Industry; Abla Abdel-Latif, PhD, Executive Director and Director of Research, ECES; Rachid Benjelloun, Chief of Party, USAID Trade Reform and Development in Egypt (TRADE) Project; Mona Nasser Milad, Deputy Minister of Finance for Followup Affairs & Management of Custom Authority Development; Maha Abdel Nasser, Member of Parliament; Walid Gamal Eldin, Chairman, Export Council for Building Materials; Ashraf El Gazayerly, Chairman, Chamber of Food Industries, Federation of Egyptian Industries (FEI); and Fadel Marzouk, Vice Chairman and Managing Director, Giza Spinning & Weaving Co

Business Process Analysis on Exporting and Importing Few Specific Products the Concluding Session

May 8

Egyptian importers and exporters encounter various impediments in their business processes despite the government's serious attempts to improve performance. This raises a key question about the real roots of poor efficiency, and whether the current efforts can really solve the roots of the problems. ECES conducted a detailed study of the main impediments encountered by Egyptian importers and exporters. The study attempted to document the life cycle of the import and export process of a few products, namely exporting ready-made garments, textiles, marble and granite, and tomato products; and importing palm oil, tractor and vehicle spare parts and accessories, iron and steel, and ethylene polymers in their primary form. ECES, in cooperation with the USAID Trade Project in Egypt, held a series of roundtable discussions on the issue, with this concluding roundtable observing wide participation from diverse audience representing the government and the business community in Egypt.







Institutional and Structural Reform

Industrial Development Authority: Key Problems and Proposed Solutions

March 19

Organized in collaboration with CIPE, this event aimed to discuss the main findings of a study conducted by ECES on the challenges pertained to the Industrial Development Authority (IDA) and proposals to address them. Amid wide participation from a diverse audience, IDA Chairman Mohamed Abdel Karim spoke on key IDA developments driven by the ECES study findings. ECES and CIPE had organized a discussion forum in 2022 on IDA performance and the impediments encountered by industrial investors.



Left-to-right: Mohamed Shoukry, Chairman of Misr Food Additives (Mifad); Hisham Kamal, Chairman of the Support and Development Association for Small and Micro Industries Investors; Mohamed Abdel Karim, Chairman , IDA; Abla Abdel-Latif, PhD, Executive Director and Director of Research, ECES; Mahmoud Sarg, Advisor to the Federation of Egyptian Industries and Chairman of Sarg Tannery for Import & Export and Leather Tanning; and Hoda El Merghany, Chairwoman, Hack Tech Corporation





Left-to-right: Abla Abdel-Latif, PhD, Executive Director and Director of Research, ECES; Bassel Shoirah, Head of Industrial Development Chamber, Federation of Egyptian Industries (FEI); Mohamed Kassem, Chairman & CEO, World Trading Co.; Mohamed Abdel-Karim, Chairman, Industrial Development Authority (IDA); Waleed Abbas Assistant Minister of Housing for the Affairs of the New Urban Communities Authority (NUCA); and Karim Samy Saad, Chairman, Samcrete Holding Co.



A presentation done by ECES to the panel and audience

Assessment of the Industrial Developer Experience in Egypt and the Potential for Future Expansion

May 18

This roundtable discussed the findings of an ECES study assessing the experience of the industrial developer in Egypt, which was highly successful. However, industrial developers are currently facing a number of challenges, most importantly, the multiplicity of state agencies entrusted with the authority to own, use or dispose industrial land, absence of a national strategic plan, lack of a clear legal framework, the dual role played by the state authorities, etc. Increasing investment and exports are the lifeline for Egypt's recovery from the current crisis. The industrial developer is the fastest and most economically efficient contributor to achieving these two goals.





Activation of Cooperatives in Egypt: Are Present Efforts Going in the Right Direction?

September 19

Despite its importance and success as an economic model in many international experiences, Egypt's cooperative sector is not as effective as it should be. The government is notably exerting efforts to develop the sector. Held in collaboration with the Center for International Private Enterprise (CIPE), this roundtable aimed to discuss the important role played by cooperatives and whether the development efforts by the government are on the right path. ECES hosted, via zoom, Joost Geijer, Economic Counsellor at the Netherlands Embassy in New Delhi and former Head of the Economic Section in Cairo Embassy to present the Netherlands experience in cooperatives. ECES Executive Director and Director of Research Abla Abdel-Latif gave a presentation on the cooperative system in Egypt. The presentation discussed legal framework of cooperatives in Egypt, giving a detailed example of agricultural cooperatives, and comparing the Egyptian agricultural cooperative system with best international practices.



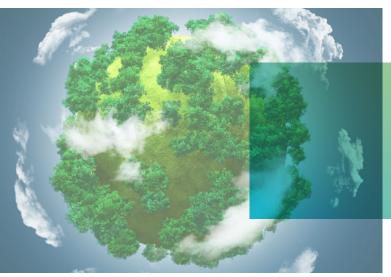


Left-to-right: Abla Abdel-Latif, PhD, Executive Director and Director of Research, ECES; Sherif Samy, Former Executive Chairman, Egyptian Financial Supervisory Authority (EFSA); Akmal Nagaty, Parliamentarian, and Secretary of the Financial, Economic and Investment Affairs Committee, Coordination of Youth Parties and Politicians; and Joost Geijer, Economic Counselor, Embassy of the Netherlands in India (via ZOOM)



Questions and comments by the audience during the Open





Fair Climate Transition

COP27 ANDBEYOND

COP27 and Beyond

February 14

ECES, in collaboration with the Commercial International Bank (CIB), organized this conference to assess the results of the 27th session of the United Nations Conference on Climate Change Conference (COP27) held in the Egyptian resort city of Sharm El-Sheikh in November 2022. The discussions covered multiple topics, including collaboration between the North and South of the Mediterranean: the challenges and opportunities in 2023; climate finance and development finance; and the nexus between climate and poverty. In an attempt to enhance the state's preparations for hosting the UN COP27, ECES and CIB had collaborated to organize several activities on the issue. The activities included a series of events discussing climate change and its effects, which began in June 2022 through November 2022.

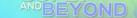




From Top-left: Antonio Villafranka, Director of Studies, ISPI & Co-Head of the Europe and Global Governance Center (via ZOOM); H.E. Mary Robinson, Former President of Ireland (via ZOOM); Amb. Ragui El Etreby, Assistant Foreign Minister for Multilateral, International and Regional Economic Affairs, & Personal Representative of the Egyptian President to the G20 (via ZOOM); Prof. Tetsushi Sonobe, Dean & CEO, the Asian Development Bank (ADBI), and Lead Chair of T7 under Japan's 2023 G7 Presidency (via ZOOM); and H.E. Ahmed Galal, PhD, Former Minister of Finance



From Top-left: Mamadou Biteye, Executive Secretary, the African Capacity Building Foundation (ACBF) (via ZOOM); Dina Sherif, Executive Director, The Legatum Center for Development & Entrepreneurship, MIT (via ZOOM); and Amb. Raouf Saad, Former Assistant Minister of Foreign, Affairs and Consultant to the Minister of the Environment





Left-to-right: Abla Abdel-Latif, PhD, Executive Director and Director of Research, ECES; Mohamed Kassem, Chairman of Expolink and CEO of World Trading Company (WTC); and Dalia Abdel Kader, Chief Sustainability Officer, CIB



Left-to-right: Alaa Hashim, Cofounder & Executive Partner, Transcendium; H.E. Ziad Bahaa El Din, PhD, Former Vice Prime Minister; Amb. Nasser Kamal, Secretary General of the Union for the Mediterranean, and Mohamed Kassem, Chairman of Expolink and CEO of World Trading Company (WTC)



Conference guests and attendees





Key International Forums



From the Gulf to the Mediterranean: The Emergence of a New Arch of Synergies on Energy and Climate

September 7

The EU countries concluded about 221 natural gas agreements with countries in the Middle East due to the war in Ukraine, enhancing bilateral cooperation between Europe and Middle Eastern countries. Held in Egypt for the first time, this regional meeting was organized and hosted by ECES in collaboration with the Italian Institute for International Political Studies (ISPI) and King Abdullah Petroleum Studies and Research Center (KAPSARC). It aimed to discuss global current energy situation and the related developments resulting from the war in Ukraine, the future of energy and potential opportunities for Egypt and the Middle East to replace the Russian sources for the European Union.





Ministry of Foreign Affairs and International Cooperation

ISPI



Left-to-right: Axel Pierru, Acting Vice President of Knowledge and Analysis KAPSARC; Abla Abdel Latif, PhD, Executive Director and Director of Research, ECES; Walid Gamal Eldin, Chairman, Suez Canal Economic Zone; Michalis Mathioulakis, Academic Director, Greek Energy Forum; Research Associate Hellenic Foundation for European and Foreign Policy; and Paolo Magri, Executive Vice-President, ISPI



vent guests and attendees





वशुधेव कुटुम्बकम् ONE EARTH • ONE FAMILY • ONE FUTURE

Dissemination of THINK20 Summit 2023

November 29

Think20 (T20) is an official Engagement Group of the G20. It serves as an "idea bank" for the G20 by bringing together think tanks and high-level experts to discuss policy issues relevant to the G20.

Executive Director and Director of Research Abla Abdel-Latif represented ECES in T20 India, as a speaker in the session titled "Macro Policies for Securing Livelihoods: Rethinking Macroeconomics and Trade." She addressed tools that the G20 can deploy to ensure macroeconomic policy coherence; how the G20 can ensure the continuity and stability of enabling trade policies; and how policies for trade integration might be made more sensitive and responsive to long-term socio-economic goals related to livelihoods and job creation.







Session 2: "Catalyzing Trade and Connectivity" Left-to-right: Navdeep Suri, Former Ambassador of India to Egypt, Distinguished Fellow, Observer Research Foundation (ORF) via ZOOM; Rania Abdel Megied, Director of International Economic Affairs, Ministry of Foreign Affairs of Egypt; Mohamed Kassem, Chairman, World Trading company (WTC), & Secretary General, ECES; and Rachid Benjelloun, Chief of Party, USAID Trade Reform and Development in Egypt (TRADE)

Annual Report

2023



Session 3: "The Intersectionalities between Climate Change and SDGs" Left-to-right: Nicolas J.A. Buchoud, Senior Advisor to the Dean, Asian Development Bank Institute (ADBJ); Alaa Hashim, Founder & Executive Partner, Transcendium, and Treasurer, ECES; Ali Awni, Professor of Practice and Director, Gerhart Center, The American University in Cairo (AUC); and Elizabeth Sidiropoulos, Chief Executive, South African Institute of International Affairs (SAIIA)



Opening Session and Welcome Remarks. Left-to-right: Ragui ElEtreby, Assistant Minister of Foreign Affairs for Multilateral, International and Regional Economic Affairs, Personal Representative of the President to the G20; Omar Mohanna, Chairman, ECES; Abla Abdel Latif, PhD, Executive Director and Director of Research, ECES; and Samir Saran, President, Observer Research Foundation (ORF) via ZOOM



Session 1: "Achieving Just Green Transition" Leftto-right: Sunjoy Joshi, Chairman, Observer Research Foundation (ORF) via ZOOM; Ziad Bahaa El Din, Former Deputy Prime Minister and Minister of International Cooperation; Tarek Tawfik, Chairman, American Chamber of Commerce in Egypt, Vice President, Federation of Egyptian Industries (FEI), & Vice Chairman, ECES; and Elena Panova, Resident Coordinator, United Nations



Session 4/ Closing: "Reformed Multilateralism: Reimagining Global Institutions and Frameworks" Leftto-right: Samir Saran, President, Observer Research Foundation (ORF) via ZOOM; Antonio Villafranca, Director of Studies and Co-Head of the Europe and Global Governance Centre, Italian Institute for International Political Studies (ISPI); Abla Abdel Latif, PhD, Executive Director and Director of Research, ECES; and Amre Moussa, Former Minister of Foreign Affairs, and Former Secretary General of the Arab League



Demand in Egypt's Labor Market -Q1 Y2 (via ZOOM)

January 16

ECES, in collaboration with NBE, is conducting this quarterly analysis for the second year. This webinar discussed findings of the detailed analysis conducted by ECES of the status of Egypt's labor market during the first quarter.

As ECES is conducting this analysis for the second year, it was possible to compare data year over year. The analysis put greater focus on specific geographical areas and the sectors facing chronic job creation problems. A database of available jobs for people with disability is underway, and machine learning in addition to the usual econometric tools are used.



Webinar speakers from Top-left: Hisham Okasha, CEO, NBE; Sherif Mansour, HR & Employment General Manager, NBE; Abla Abdel Latif, PhD, Executive Director and Director of Research, ECES; and other guests and attendees





Left-to-right: Nashwa Belal, Chief Technical Advisor for Decent Jobs for Egypt's Young People, International Labour Organisation (ILO) - Cairo Office; Ibrahim Awad, Professor of Practice, and Director, Center for Migration and Refugee Studies at the American University in Cairo (AUC); Abla Abdel Latif, PhD, Executive Director and Director of Research, ECES; and Hanan El-Sheikha; HR Group Director, NBE



Ahmed Dawoud, Economist, ECES, presenting the results and analysis of the quarter

Demand in Egypt's Labor Market - Q2 Y2

May 29

In this quarter, ECES conducted a detailed analysis of job supply and demand in the global freelance labor market for the first time in Egypt. The analysis focused on software jobs, comparing Egypt with India. Findings of the analysis show that jobs continued their decline nationwide in all sectors except tourism and banking. Specifically, manufacturing saw the largest decline in jobs. Job creation is highly centralized in Cairo and Giza. The Egyptian economy does not produce sufficient jobs, and the vast majority of job applicants are not qualified.





Demand in Egypt's Labor Market - Q3 Y2

September 4

This quarter, the analysis focused on the differences between males and females in terms of available jobs, and the wage gap between them. Overall, job creation declined during the reviewed quarter compared to the corresponding quarter in 2022. The Egyptian economy produces half of the jobs it used to produce for bluecollars and two-thirds of what it used to produce for white-collars. The increasing number of job seekers indicates that the economy does not add adequate jobs. Only 6.1 percent of total available jobs require females, while 61.9 percent of jobs require males. Gender is not a precondition in 31.9 percent of jobs. Females suffer from more difficult job conditions compared to their male counterparts, in addition to weak insurance coverage among females compared to males. Generally, firms offer higher wages to males than females. This gap persists even after taking the sector, level of experience, as well as educational qualification into account.





Left-to-right: Mohamed Hanno, Chairman, Alexandria Business Association (ABA); Magued Osman, CEO, the Egyptian Center for Public Opinion Research (BASEERA); Abla Abdel Latif, PhD, Executive Director and Director of Research, ECES; and Hanan El-Sheikha; HR Group Director, NBE



Ahmed Dawoud, Economist, ECES, presenting the results and analysis of the quarter to the panel and audience



Left-to-right: Marianne Amir Azer, Board Member, Financial Regulatory Authority; Abla Abdel Latif, PhD, Executive Director and Director of Research, ECES; Ahmed Darwish, Former Minister of Administrative Development; Hisham Okasha, Chairman, NBE (via ZOOM); and Hanan El-Sheikha, HR Group Director, NBE (via ZOOM)

Demand in Egypt's Labor Market - Q4 Y2

December 21

This quarter, the analysis show that software and customer service have created the most jobs during the reviewed quarter. Though IT and software jobs saw a 50% YoY drop, the results indicate they were up by 23% during the last quarter of 2023. Similarly, customer service jobs also saw a decline of 58% YoY. However, compared to the previous quarter, new job postings were up by 104% during the last quarter.







Left-to-right: Mohua Mukherjee, Senior Research Fellow, Oxford Institute of Energy Studies (via ZOOM); Amr Matar, Ex-Deputy Chairman of the Board Support and Development Association of Small and Micro Industries; Ahmed Kamal, Executive Director of the Environmental Compliance Office and Sustainable Development, Federation of Egyptian Industries (FEI); Abla Abdel-Latif, PhD, Executive Director & Director of Research, ECES; and Karim ElSabee, CEO, ZeroCarbon, & Vice Chairman, Reliance Group

How to Overcome Challenges of Environmental Compliance Facing Small Enterprises: The Egyptian Experience to Date and Lessons from the Indian Experience

October 15

Held in collaboration with the Center for International Private Enterprise (CIPE), this seminar aimed to identify the constraints encountered by small and medium enterprises (SMEs) in achieving environmental commitment, in light of India's experience. Mahwa Mukherjee, a senior research fellow at the Oxford Institute for Energy Studies, presented, via Zoom, the key features of the Indian experience in helping SMEs achieve environmental commitment, especially with respect to energy transition.





Guests and attendees sharing their comments and questions during the Open Discussion





Distinguished Lectures

International Experiences of Institutional Reform

January 24

Professor James A. Robinson, Harris School of Public Policy and Department of Political Science, University of Chicago

ECES hosted Professor James A. Robinson, who delivered a distinguished lecture on "International Experiences of Institutional Reform". Robinson reviewed a number of successful international experiences in which democracy led to economic gains, such as Rwanda and Botswana, which were able to implement modern policies and empower institutions. He also referred to the democratization of the United Kingdom in 1832, which began with holding elections on a small scale.



Left-to-right: Dr. Abla Abdel-Latif, Executive Director and Director of Research, ECES; Professor James A. Robinson, Harris School of Public Policy and Department of Political Science, University of Chicago; and. Ahmed Galal, PhD, Former Minister of Finance





Left-to-right: Ahmed Galal, PhD, Former Minister of Finance; Abla Abdel-Latif, PhD, Executive Director and Director of Research, ECES; and Professor Ralph Boscheck, Professor of Economics & Business Policy, the International Institute for Management Development (IMD)

Country Experiences on How to Reduce the Burden of Regulatory Control

September 27

Professor Ralph Boscheck, PhD, Professor of Economics & Business Policy, the International Institute for Management Development (IMD)

Regulatory controls attempt to balance between the private sector, fair competition and government oversight. Egypt needs to expand the role of the private sector in economic activity, and the regulatory role should be more flexible. Hosted by ECES, Ralph Buschek, PhD, Professor of Economics and Business Policy, the International Institute for Management Development (IMD) gave this distinguished lecture. He stressed the importance of regulatory controls by economic institutions, referring to country experiences worldwide, and to the Egyptian case.



Is Egypt Benefiting from New Methodologies for Measuring the Impact of Its Social Programs? "Takaful and Karama" as a Case Study

October 25

Scott Cunningham, PhD, Professor of Economics at Baylor University

In this distinguished lecture, ECES hosted Scott Cunningham, PhD, Professor of Economics at Baylor University, to discuss the research efforts undertaken to assess the "Takaful and Karama" program. He discussed possible improvements that can be made to the program using modern assessment methods. The discussions concluded that despite its importance and positive results, there is room for more improvement and requires deepened assessment of its impact on the ground.





From top-left: Scott Cunningham, PhD, Professor of Economics at Baylor University; Marcus Holmlund, Research Manager & Senior Economist, the World Bank; Lina Nabarawy, Social Policy Specialist and Acting Social Policy Chief; Ahmed Elsayed, PhD, Executive Director, MENA Region, J-PAL; Abla Abdel-Latif, PhD, Executive Director and Director of Research, ECES; Hania Sholkamy, PhD, Associate Research Professor at the Social Research Center, AUC; and Heba Wafa, PhD, Social Inclusion and Local Development Team Leader



Cooperation Activities with Other Institutions

FOR THE NEW SOUTH

THINK • STIMULATE • BRIDGE

I. International Partners

The Policy Center for the New South (PCNS) and the French Institute of International Relations (IFRI)

4X4 Directors Forum - The 5th Edition

February 1 - 2

Executive Director and Director of Research Abla Abdel-Latif moderated the session titled "The Overlapping Effects of the Energy Crisis" of the forum organized in Rabat, Morocco. Since its first edition in 2019, the forum has brought together the directors of four European and four African think tanks annually to discuss current challenges that both continents are facing.

USAID

Trade Reform and Development in Egypt (TRADE) Program

The Egyptian Center for Economic Studies (ECES) collaborated with the USAID-funded Trade Reform and Development in Egypt (TRADE) project to conduct a set of 8 studies aimed at comprehensively assessing both the formal and informal procedures associated with the export and import of

specific products. ECES has employed the Business Process Analysis (BPA) Model issued by the UN Centre for Trade Facilitation and Electronic Business (UN/CEFACT). Notably, this marks the first time in Egypt that a globally standardized modeling language has been used, enabling a comparative evaluation of Egypt's export and import processes on a global scale.

Relevant Events

7 Business Process Analysis on Exporting and Importing Few Specific Products

Relevant Publications

49-56 Business Process Analysis on Exporting and Importing Few Specific Products - 8 Working Papers







Policy Center for the New South (PCNS)



The Role of Science, Technology and Innovation in Driving Africa's Economic Growth

September 21 - 22

Executive Director and Director of Research Abla Abdel-Latif represented ECES in Africa Economic Symposium (AES) 1st edition organized by the Policy Center for the New South. Intended to create an annual gathering of prominent economists, policymakers, and academics, this conference aims to shape new policy thinking on Africa's economic development. This year's special theme was "The Role of Science, Technology and Innovation in Driving Africa's Economic Growth". Abdel-Latif was a main speaker at the session titled "Challenges of Monetary Policy: Navigating Inflation Dynamics in the Face of Supply Shocks". She discussed the complex and interrelated issues surrounding monetary policy in Africa and the strategies that central banks can employ to navigate inflation dynamics in the face of supply shocks.



 Africa Economic Symposium

 The Role of Science, Technology, and Innovation in Driving Africa's Economic Growth

 September 21* - 22**, 2023 - Rebat, Morecce

The Atlantic Dialogues Conference 12th Edition - A More Assertive Atlantic: Its Meaning for the World

December 14 - 16

Executive Director and Director of Research Abla Abdel-Latif represented ECES in the session titled "Economic Nationalism: A Moment or a Movement?" as a main speaker. The Atlantic Dialogues conference is an annual meeting in Marrakesh that brings together every year around 350 high-level senior officials, business leaders, academics, opinion shapers and civil society actors. Through interactive plenaries, smaller break-out sessions, and intimate night-owls, The Atlantic Dialogues conference looks to create opportunities for networking and intellectual debate. The event also encourages a lively, informal, and inclusive exchange of views between young professionals and today's leaders.





World Bank Group (WBG) and International Monetary Fund (IMF)



Debt in MENA after the Pandemic: What next?

April 12

As part of the 2023 Annual Meetings of the World Bank Group (WBG) and the International Monetary Fund (IMF), a day was dedicated for Middle East and North Africa (MENA) countries to address key issues and topics for the development of the region. Executive Director and Director of Research represented ECES as a panelist in the session titled "Debt in MENA after the Pandemic: What next?" The panel aimed to raise awareness of rising debt vulnerabilities in MENA countries against the backdrop of multiple shocks and call for mitigating action by the country authorities and international development partners.

CIVIL SOCIETY POLICY FORUM



World Bank Group (WBG)

The World Development Report 2023: Migrants, Refugees, and Societies

APRIL 11-14, 2023

SPRING MEETINGS 2023



June 7

There are about 184 million immigrants and refugees around the world, representing about 2.3 percent of the world's population. Many countries with different income levels export and receive these immigrants and refugees at the same time, such as Turkey, the United Kingdom, and Nigeria. Held in collaboration the World Bank, this roundtable aimed to discuss the findings of the Bank's report on "World Development 2023: Migrants, Refugees, and Communities." The report provides a comprehensive analysis of international migration and the potentials it holds to serve as a driving force for achieving growth and shared prosperity. It also provides a framework to guide policymaking in effectively managing migration.



The Middle East Council on Global Affairs (ME Council)

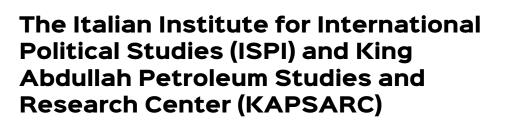
The Issam Fares Institute for Public Policy and International Affairs (IFI) at the American University of Beirut (AUB)

Roundtable Dialogues of MENA Think Tank Leaders

February 5 - 6

The past three years have witnessed difficult and turbulent times for the MENA region and the world. Disruptions caused by the global pandemic have given way to challenges stemming from heightened geopolitical tensions, macroeconomic instability, inflation, food insecurity, climate change, and more. Held in Qatar, the Middle East Council on Global Affairs (ME Council) and the Issam Fares Institute for Public Policy and International Affairs (IFI) at the American University of Beirut (AUB) organized this roundtable. Executive Director and Director of Research Abla Abdel-Latif represented ECES as a discussant and moderator in the session titled "How is our think tank ecosystem?" The roundtable aimed at discussing the challenges and uncertainties facing the MENA region and the institutional experiences of think tanks in responding to them.







2023

Annual Report

From the Gulf to the Mediterranean: The Emergence of a New Arch of Synergies on Energy and Climate







ITALIAN INSTITUTE FOR INTERNATIONAL

POLITICAL STUDIES





MIDDLE EAST COUNCIL ON GLOBAL AFFAIRS

Think20 (T20) - India 2023 Observer Research Foundation (ORF)



OBSERVER

RESEARCH

Relevant Events

33 Dissemination of THINK20 Summit 2023

Think20 (T20) - India 2023, Observer Research Foundation (ORF) and Mbeki Foundation



Executive Director and Director of research Abla Abdel -Latif represented ECES in this annual South Africabased platform. Hosted in Cape Town, South Africa, by Think20 India, Observer Research Foundation, and the Mbeki Foundation, "Cape Town Conversations" is designed as a common platform for the G20 and the Global South to convene for a conversation on contemporary issues of global governance —identifying new challenges, ideating possible solutions, and shaping the world order of the future. Abdel-Latif was a main speaker at the sessions titled "Time for Africa: AU in the G20" and "Financing a Just Transition: Balancing Climate Action and Green Development"; she also moderated the session titled "Resources of the Future: Ensuring Sustainable Energy Access in the Global South".







G7 - Japan 2023

Destabilizing International Order and New Policy Coordination



March 22

Executive Director and Director of Research Abla Abdel-Latif represented ECES as a panelist in the panel discussion titled, "Economic liberalism and international cooperation in a divided world" on Wednesday 22 March. The Tokyo Conference on Global Economy G7-related event is co-hosted by the Japanese Ministry of Finance and the Genron NPO, an independent Japanese think tank. Japan was set to host the G7 Summit in 2023, and the insights and proposals held during this conference would provide valuable input for the G7 Finance Ministers' meeting.





The Center for International Private Enterprise (CIPE)

Public Policy Excellence Program (PPEP) Training Course - Round #7

November 14

CENTER FOR INTERNATIONAL PRIVATE ENTERPRISE

The Public Policy Excellence Program aims to prepare and build future cadres of participants in the marketoriented economic decision-making process by developing a scientific approach to economic decisionmaking that addresses all scientific and practical dimensions of public policies with a focus on "cost-benefit analysis" as a method for evaluating decisions of all kinds.



Relevant Events

How to Overcome Challenges of Environmental Compliance Facing Small Enterprises: The Egyptian Experience To Date and Lessons from the Indian Experience

II. Domestic Partners

National Bank of Egypt (NBE)

Demand in Egypt's Labor Market

ECES organizes a series of webinars intended to discuss findings of a detailed guarterly analysis of Egypt's labor market. The analysis, which is the first of its kind in Egypt, aims to support decision makers as well as job seekers, by bridging the gap between supply and demand in the



labor market. It provides decision makers with the necessary information on demand and the most wanted jobs to reconcile the country's educational goals and outcomes with market demand. The analysis also allows job seekers to identify the most wanted jobs so as to make their educational decisions accordingly.

ECES established a special unit for data analytics, and a quarterly report on the status of the labor market has been published and updated regularly since November 2021 on both the NBE and ECES official websites.

Relevant Events

- **34** Demand in Egypt's Labor Market, Q1 Y2
- Demand in Egypt's Labor Market, Q2 Y2
- Demand in Egypt's Labor Market, Q3 Y2
- **5** Demand in Egypt's Labor Market, Q4 Y2

Commercial International Bank (CIB)

Collaboration with CIB began in 2022. In an attempt to enhance the country's preparations for hosting the UN COP27, ECES and CIB had collaborated to organize several activities on the issue. The activities



included a series of events discussing climate change and its effects, which began in June 2022 through November 2022, Collaboration with CIB continues, with a conference on climate change to follow up the results of COP27. CIB is also sponsoring a few of ECES publications.

Relevant Events

31 COP27 and Beyond

Relevant Publications

22 Business Barometer (Quarterly)

Egypt's Economic Profile and Statistics (Annual)

24 Your Guide to Industrial Investment in Egypt

Economic Research Forum (ERF)

Post-Covid-19, the challenge of adjusting to high fuel and food prices, and to rising global interest rates, is particularly hard for the oil importing countries of the MENA region. Public debts are rising fast towards unsustainable levels, and Egypt is no exception. Like many countries in the world, Egypt is facing external challenges caused by the Russia-Ukraine war and the disruption of international supply chains. Against this backdrop, ERF launched a research project on Stabilization and Adjustment in MENA, conducted in collaboration with the Finance for Development Lap (FDL). It aimed to present the report outline and discuss the country case study's main focus, and exchange ideas and preliminary assessment of risks with experts and stakeholders. Abla Abdel Latif, PhD, Executive Director and Director of Research, ECES, gave a presentation on Stabilization and Adjustment in MENA: The Case of Egypt.







Key Publications of the Year I. Working Papers



VOICE OF AFRICA

WP No. 226 January 2023

This study was prepared by the Egyptian Center for Economic Studies (ECES) as part of its efforts in contribution to the preparations for COP27 which took place in Egypt in November

2022. The research team for this paper and all preparatory work involved: Abla Abdel-Latif, PhD, ECES Executive Director and Director of Research as Team Leader, Mohamed Hosny

and Marian Adel both Economists at ECES and Editor, Andre Michel as team members. The

authors would like to thank The African Capacity Building Foundation (ACBF) for suggesting

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Annual Report

tted in any form or by

several of our distinguished speakers in the Webinars.

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FINANCIAL

Voice of Africa

January 2023

ECES Research Team led by Abla Abdel-Latif, PhD, Executive Director and Director of Research, ECES

This study was prepared by the Egyptian Center for Economic Studies (ECES) as part of its efforts in contribution to the preparations for COP27 which took place in Egypt in November 2022. The research team for this paper and all preparatory work involved: Abla Abdel-Latif, PhD, ECES Executive Director and Director of Research as Team Leader, Mohamed Hosny and Marian Adel both Economists at ECES and Editor, Andre Michel as team members. The authors would like to thank The African Capacity Building Foundation (ACBF) for suggesting several of our distinguished speakers in the Webinars.



111





ENERGY CRISIS AND THE FUTURE OF THE WORLD:

IS THERE AN "ENERGY COLD WAR?"

WP No. 227

August 2023

This study is prepared by the Egyptian Center for Economic Studies (ECES) as part of its follow-up of the energy situation in the world. It is authored by Mohamed Hosny, Economist at ECES.

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Energy Crisis and the Future of the World: Is There an "Energy Cold War?"

September 2023

Abla Abdel-Latif, PhD, ECES Executive Director and Director of Research; Mohamed Hosny, Economists, ECES

The global energy landscape has gone through various changes by events such as the Russia-Ukraine war, the COVID-19 pandemic, and internal disputes within OPEC+. Alongside these disruptions, the entry of new players in the energy sector has redefined players in the energy markets. This paper highlights those escalating tensions and shifting trade partners. It describes the situation as the "energy cold war" going hand-in-hand with the actual war in Ukraine. By looking at the interactions between major economic blocs, the paper attempts to explain how energy markets have transformed into arenas of strategic national interests among major global economies. It is organized into four sections: the first section outlines the energy situation over the past decade; sections two and three detail shifts in energy trade and sources and analyse the broader socio-economic repercussions of the ongoing crises. The final section analyses the present infrastructure of energy production and transportation in the world to attempt to predict what is going to happen from a technical perspective.







BUSINESS PROCESS ANALYSIS OF EXPORTING AND IMPORTING

FEW SPECIFIC PRODUCTS

EXPORT OF TOMATO PRODUCTS

WP No. 228 November 2023

This study is prepared by the Egyptian Center for Economic Studies (ECES) for the USADfunded Trade Reform and Development in Egypt (TRADE) project (Agreement Number: 217708, Trade FFP Subcontract-ECES BHAL is a subtreed by Rama Said, Senior Economist at ECES, and Ahmed Dawoud, Economist at ECES, under the supervision of Abla Abdel-Latif, PhD, ECES Executive Director and Director of Research, ECES is also thankful for other ECES team members, who participated in the preparation of this project, and for the group of businessmen in each sector who provided the necessary information.

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#228

Business Process Analysis of Exporting and Importing Few Specific Products:

"Export of Tomato Products"

November 2023

Rama Said, Senior Economist, ECES and Ahmed Dawoud, Economist, ECES

Specifically, the study delves into the export process of tomatoes, focusing on products categorized under HS Code 2002. This analysis covers document requirements, the time required to complete various procedures, and the involved entities. To gather these insights, ECES conducted interviews with different stakeholders for each specific product and reviewed pertinent regulations and studies. International experiences were also studied to benchmark Egypt's trade process against global standards and extract valuable lessons for enhancing the Egyptian trade process. The study comprises two main parts. Part I examines the current state of the detailed trade process pertaining to the reviewed products, labeled as the "As Is" situation. Part II presents scenarios for improving this process, the "To Be" scenario, along with recommended corrective actions based on stakeholders' input, international best practices, and ECES' analysis.







BUSINESS PROCESS ANALYSIS OF EXPORTING AND IMPORTING FEW SPECIFIC PRODUCTS IMPORT OF PALM OIL

WP No. 229 November 2023

This study is prepared by the Egyptian Center for Economic Studies (ECES) for the USAD-funded Trade Reform and Development in Egypt (THADE) project (Agreement Number, 27796), Trade FFP Subcontrat-ECES BPAL Is is authored by Sahar Aboud, PhO, Lead Economist at ECES, and Mchanad Mahdy, Economist at ECES, under the supervision of Abal Abdel-Late, PhO, ECES Executive Director and Director of Research, ECES is also thankful for other ECES team members, who participated in the preparation of this project, and for the group of businessmen in each sector who provided the necessary information.

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#229

Business Process Analysis of Exporting and Importing Few Specific Products:

"Import of Palm Oil"

November 2023

Sahar Aboud, PhD, Principal Economist, ECES and Mohanad Mahdy, Economist, ECES

Specifically, the study delves into the import process of palm oil, focusing on products categorized under HS Code 1511. This analysis covers document requirements, the time required to complete various procedures, and the involved entities. To gather these insights, ECES conducted interviews with different stakeholders for each specific product and reviewed pertinent regulations and studies. International experiences were also studied to benchmark Egypt's trade process against global standards and extract valuable lessons for enhancing the Egyptian trade process. The study comprises two main parts. Part I examines the current state of the detailed trade process pertaining to the reviewed products, labeled as the "As Is" situation. Part II presents scenarios for improving this process, the "To Be" scenario, along with recommended corrective actions based on stakeholders' input, international best practices, and ECES' analysis.







BUSINESS PROCESS ANALYSIS OF EXPORTING AND IMPORTING FEW SPECIFIC PRODUCTS

EXPORT OF READYMADE GARMENTS (RMG)

WP No. 230 November 2023

This study is prepared by the Egyptian Center for Economic Studies (ECES) for the USADfunded Trade Reform and Development in Egypt (TRADE) project (Agreement Number 27780, Trade FPS Subcontrast-ECES PAN, it is authored by Ahmed Davoue, Economist at ECES, and Salma Bahaa, Serior Economist at ECES, and Racha Self El-Drive, Senior Economist at ECES, under the supervision of Abla Abde-Lastr, Pho. (CES Dexculve Director and Director of Research, ECES is also thankful for other ECES team members, who participated in the preparation of this project, and for they for businessmen in each sector who provided the necessary information.

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#230

Business Process Analysis of Exporting and Importing Few Specific Products:

"Export of Readymade Garments"

November 2023

Ahmed Dawoud, Economist, ECES; Salma Bahaa, Senior Economist, ECES and Racha Seif El-Dine, Senior Economist, ECES

Specifically, the study delves into the export process of readymade garments, focusing on products categorized under HS Code 6203. This analysis covers document requirements, the time required to complete various procedures, and the involved entities. To gather these insights, ECES conducted interviews with different stakeholders for each specific product and reviewed pertinent regulations and studies. International experiences were also studied to benchmark Egypt's trade process against global standards and extract valuable lessons for enhancing the Egyptian trade process. The study comprises two main parts: Part I examines the current state of the detailed trade process pertaining to the reviewed products, labeled as the "As Is" situation. Part II presents scenarios for improving this process, the "To Be" scenario, along with recommended corrective actions based on stakeholders' input, international best practices, and ECES' analysis.







BUSINESS PROCESS ANALYSIS OF EXPORTING AND IMPORTING FEW SPECIFIC PRODUCTS IMPORT OF PARTS AND ACCESSORIES FOR TRACTORS AND

MOTOR VEHICLES

WP No. 231

November 2023

This study is prepared by the Egyptian Center for Economic Studies (ECES) for the USAID-funded Trade Reform and Development in Egypt (TRADE) project (Agreement Number: 21778), Trade FFP Subcontract-ECES BPA/L is a submered by Sahar Aboud, PhD, Leed Economist at ECES, and Mohanad Mahdy, Economist at ECES, under the supervision of Abia Abdel-Laft, PhD, ECES Executive Director of Research, ECES is also thankful for other ECES team members, who participated in the provariation of the project, and for the group of businessmen in each sector who provided the necessary information.

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#231

Business Process Analysis of Exporting and Importing Few Specific Products:

"Import of Parts and Accessories for Tractors and Motor Vehicles"

November 2023

Sahar Aboud, PhP, Lead Economist, ECES and Mohanad Mahdy, Economist, ECES

Specifically, the study delves into the import process of parts and accessories for tractors and motor vehicles, focusing on products categorized under HS Code 8708. This analysis covers document requirements, the time required to complete various procedures, and the involved entities. To gather these insights, ECES conducted interviews with different stakeholders for each specific product and reviewed pertinent regulations and studies. International experiences were also studied to benchmark Egypt's trade process against global standards and extract valuable lessons for enhancing the Egyptian trade process. The study comprises two main parts. Part I examines the current state of the detailed trade process pertaining to the reviewed products, labeled as the "As Is" situation. Part II presents scenarios for improving this process, the "To Be" scenario, along with recommended corrective actions based on stakeholders' input, international best practices, and ECES' analysis.







BUSINESS PROCESS ANALYSIS OF EXPORTING AND IMPORTING FEW SPECIFIC PRODUCTS

EXPORT OF MARBLE AND GRANITE

WP No. 232 November 2023

This study is prepared by the Egyptian Center for Economic Studies (ECES) for the USAIDfunded Trade Reform and Development in Egypt (TRADE) project (Agreement Number: 217704, Trade FFP Subcontract-ECES BPA). It is authored by Rama Said, Senior Economist at ECES, and Ahmed Dawoud, Economist at ECES, under the supervision of Abla Abdet-Latif, Ph0, ECES Executive Director and Director of Research. ECES is also thankful for other ECES team members, who participated in the preparation of this project, and for the group of businessmen in each sector who provided the necessary information.

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#232

Business Process Analysis of Exporting and Importing Few Specific Products:

"Export of Marble and Granite"

November 2023

Rama Said, Senior Economist, ECES and Ahmed Dawoud, Economist, ECES

Specifically, the study delves into the export process of marble and granite, focusing on products categorized under HS Code 6802. This analysis covers document requirements, the time required to complete various procedures, and the involved entities. To gather these insights, ECES conducted interviews with different stakeholders for each specific product and reviewed pertinent regulations and studies. International experiences were also studied to benchmark Egypt's trade process against global standards and extract valuable lessons for enhancing the Egyptian trade process. The study comprises two main parts. Part I examines the current state of the detailed trade process pertaining to the reviewed products, labeled as the "As Is" situation. Part II presents scenarios for improving this process, the "To Be" scenario, along with recommended corrective actions based on stakeholders' input, international best practices, and ECES' analysis.









IMPORTING FEW SPECIFIC PRODUCTS

IMPORT OF POLTMERS OF ETHTLENE IN PRIMART FORM

WP No. 233

November 2023

This study is prepared by the Egyptian Center for Economic Studies (ECES) for the USAID-funded Trade Reform and Development in Egypt (TRADE) project (Agreement Number: 217798, Trade FFP Subcontract-ECES BPA); It is authreed by Sahar Aboud, PhO, Lead Economist at ECES, and Mohanad Mahdy, Economist at ECES, under the supervision of Aba Addel-Latt, PhD, ECES Executive Director and Director of Research, ECES is also thankful for other ECES team members, who participated in the preparation of this project, and for the group of businessmen in each sector who provided the necessary information.

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#233

Business Process Analysis of Exporting and Importing Few Specific Products:

"Import of Polymers of Ethylene in its Primary Forms"

November 2023

Sahar Aboud, PhD, Lead Economist, ECES and Mohanad Mahdy, Economist, ECES

Specifically, the study delves into the import process of polymers of ethylene, in primary forms, focusing on products categorized under HS Code 3901. This analysis covers document requirements, the time required to complete various procedures, and the involved entities. To gather these insights, ECES conducted interviews with different stakeholders for each specific product and reviewed pertinent regulations and studies. International experiences were also studied to benchmark Egypt's trade process against global standards and extract valuable lessons for enhancing the Egyptian trade process. The study comprises two main parts. Part I examines the current state of the detailed trade process pertaining to the reviewed products, labeled as the "As Is" situation. Part II presents scenarios for improving this process, the "To Be" scenario, along with recommended corrective actions based on stakeholders' input, international best practices, and ECES' analysis.







BUSINESS PROCESS ANALYSIS OF EXPORTING AND IMPORTING Few Specific Products

EXPORT OF HOME TEXTILES



This study is prepared by the Egyptian Center for Economic Studies (ECES) for the USAIDfunded Trade Reform and Development. In Egypt (TRADE) project (Agreement Number: 217708, Trade FFP Subcontract-ECES BPA), it is authored by Rama Said, Senior Economist at ECES, and Ahmed Dawoud, Economist at ECES, under the supervision of Abia Abdel-Latf, PhD, ECES Executive Director and Director of Research. ECES is also thankful for other ECES team members, who participated in the preparation of this project, and for the group of businessmen in each sector who provided the necessary information.

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#234

Business Process Analysis of Exporting and Importing Few Specific Products:

"Export of Home Textiles"

November 2023

Rama Said, Senior Economist, ECES and Ahmed Dawoud, Economist, ECES

Specifically, the study delves into the export process of home textiles, focusing on products categorized under HS Code 6302. This analysis covers document requirements, the time required to complete various procedures, and the involved entities. To gather these insights, ECES conducted interviews with different stakeholders for each specific product and reviewed pertinent regulations and studies. International experiences were also studied to benchmark Egypt's trade process against global standards and extract valuable lessons for enhancing the Egyptian trade process. The study comprises two main parts. Part I examines the current state of the detailed trade process pertaining to the reviewed products, labeled as the "As Is" situation. Part II presents scenarios for improving this process, the "To Be" scenario, along with recommended corrective actions based on stakeholders' input, international best practices, and ECES' analysis.







BUSINESS PROCESS ANALYSIS OF EXPORTING AND IMPORTING FEW SPECIFIC PRODUCTS

IMPORT OF IRON AND STEEL

WP No. 235 November 2023

This study is prepared by the Egyptian Center for Economic Studies (ECES) for the USAID-funded Trade Reform and Development in Egypt (TRADE) project (Agreement Number: 217798, Trade FFP Subcontract-ECES BPA). It is authored by Sahar Aboud, PD), Lead Economist at ECES, and Mohanad Mahdy. Economist at ECES, under the supervision of Abla Abdel-Latif, PhD, ECES Executive Director and Director of Research, ECES is also thankful for other ECES team members, who participated in the preparation of this project, and for the group of businessmen in each sector who provided the necessary information.

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#235

Business Process Analysis of Exporting and Importing Few Specific Products:

"Import of Iron and Steel"

November 2023

Sahar Aboud, PhD, Lead Economist, ECES and Mohanad Mahdy, Economist, ECES

Specifically, the study delves into the import process of iron and steel, focusing on products categorized under HS Code 7207. This analysis covers document requirements, the time required to complete various procedures, and the involved entities. To gather these insights, ECES conducted interviews with different stakeholders for each specific product and reviewed pertinent regulations and studies. International experiences were also studied to benchmark Egypt's trade process against global standards and extract valuable lessons for enhancing the Egyptian trade process. The study comprises two main parts. Part I examines the current state of the detailed trade process pertaining to the reviewed products, labeled as the "As Is" situation. Part II presents scenarios for improving this process, the "To Be" scenario, along with recommended corrective actions based on stakeholders' input, international best practices, and ECES' analysis.





II. Policy Briefs



Policy Brief

Bank Secrecy in Egypt: Amendment of the Unified Tax Procedures Law

January 2023

This short study is authored by Amr ElMonayer, Former Vice Minister of Finance for Tax Policy.

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Bank Secrecy in Egypt Amendment of the Unified Tax Procedures Law

January 2023

Amr ElMonayer, Former Vice Minister of Finance for Tax Policy

On 18 December 2022, a draft law was passed by the House of Representatives amending article 78 of the Unified Tax Procedures Law. The amendment would add a paragraph to article 78 allowing the Egyptian Tax Authority to obtain information on the personal accounts of the banks' clients for the purpose of international tax agreements concluded between Egypt and other countries. The background behind this amendment, its causes and impact are addressed in this publication.





قضايا اقتصادية

هل حان الوقت للتفكير في إعادة هيكلة ديون مصر الخارجية؟

Is it Time for Egypt to Think of Restructuring its Foreign Debt?

July 2023

Mohamed Ahmed Fouad, PhD, Former Parliamentarian, and Senior Vice President of MEA Operations, COPC Inc.

This Policy Brief discusses the status of Egypt's external sovereign debt and raises questions about the feasibility of preemptive restructuring, as an option for the Egyptian state if it feels that it is unable to service its debts.



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Nile Towers - North Tower 8th Floor Ramlet Boulaq Corniche El-Nile, Cairo PO 11431 Tel +2 02 24619037-43 Email eces@eces.org.eg