



# Egypt's Fiscal Transparency & Citizen Engagement

Progress so far & The Way Forward

Transparency & citizen engagement unit

Ministry of Finance - Egypt

November 2018

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# Introduction

- Transparency is essential to improve effectiveness and efficiency of Public Spending.
- It is part of Egypt 2030 vision: 4<sup>th</sup> pillar of Institutions & Administrative Reforms
- It's crucial to continue working on enhancing Transparency & Citizen Engagement in light of Egypt's OBS 2017 recent notable improvement.
- MoF plan to enhance Public Participation in policy making through numerous tools.
- Cooperation with all stakeholders is essential to guarantee Effectiveness of planned efforts

## الأهداف العامة لاستراتيجية التنمية المستدامة : رؤية مصر ٢٠٣٠



المحور الرابع: الشفافية وكفاءة المؤسسات الحكومية  
بحلول عام ٢٠٣٠ يصبح الجهاز الإداري جهاداً كئيباً وفعالاً، يحسن إدارة موارد الدولة ويتسم بالشفافية والنزاهة والثقة ويضع للمسائلة يعني من رضا المواطن ويتفاعل معه ويستجيب له.



أهم مؤشرات قياس الشفافية وكفاءة المؤسسات الحكومية حتى عام ٢٠٣٠

الوقت	الوضع الحالي	هدف ٢٠٢٥	هدف ٢٠٣٠
كفاءة الحكومة (دريفة) (مصر الأسوأ) (الأفضل)	٤٠	٥٠	٦٠
مكافحة الفساد (دريفة) (مصر الأسوأ) (الأفضل)	٦٠	٧٠	٨٠
مشاركة مواطنة (مشاركة المواطن) (دريفة) (مصر الأسوأ) (الأفضل)	٥٠	٦٠	٧٠

## خطة عمل الإصلاح الإداري «٧. تعزيز ثقة المواطن في الجهاز الإداري للدولة»



الهدف	البرامج	المشروعات	الأطراف المسؤولة	التوقيتات
تعزيز ثقة المواطن في الجهاز الإداري للدولة	التخطيط التشاركي والموازنات التشاركية	- وضع الخطط التنموية بالمشاركة. - نشر نظم إدارة علاقات المواطنين لتلقي الشكاوى والمقترحات مع تنوع القنوات - تفعيل الخطوط الساخنة ٧/٢٤ - جلسات الاستماع الجماهيري - مجالس ولجان المشورة	وزارة المالية وجميع الوزارات	مستمر
تعزيز سبل المساعدة المجتمعية	إتاحة المعلومات	- إقرار سياسة الباب المفتوح - نشر الفكر والوعي خاصة حول الموازنات (موازنة المواطن)	وزارة المالية ووزارة التخطيط والمتابعة والإصلاح الإداري وجميع الجهات	مستمر
		تفعيل طرق المساعدة المجتمعية مثل بطاقات الأداء المتوازن، وبطاقات التقييم المجتمعي وبطاقة المواطن وغيرها	وزارة التخطيط والمتابعة والإصلاح الإداري	مستمر

## Egypt Scores 2017



# 41

OUT OF 100

### TRANSPARENCY OPEN BUDGET INDEX

Egypt provides the public with **limited** budget information.



# 11

OUT OF 100

### PUBLIC PARTICIPATION

Egypt provides **few** opportunities for the public to engage in the budget process.



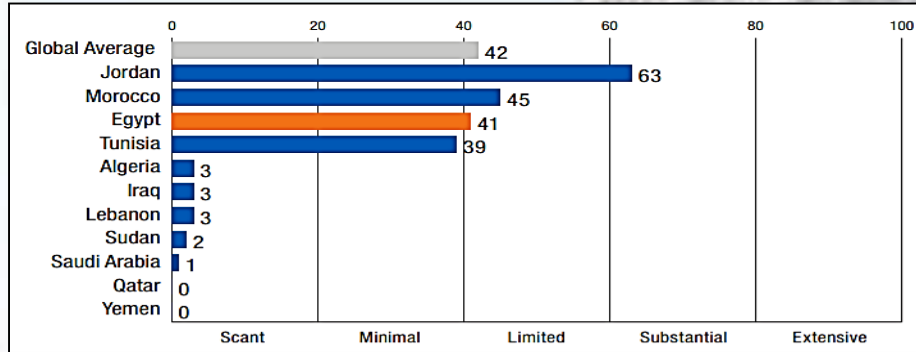
# 39

OUT OF 100

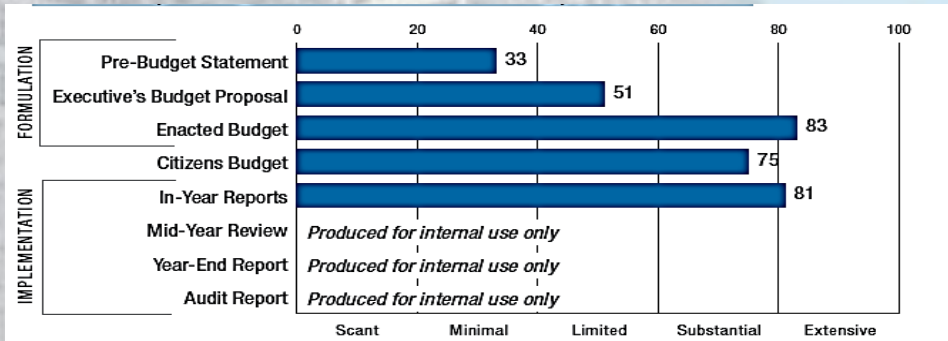
### BUDGET OVERSIGHT

**BY LEGISLATURE & AUDIT**  
The legislature and supreme audit institution in Egypt provide **weak** oversight of the budget.

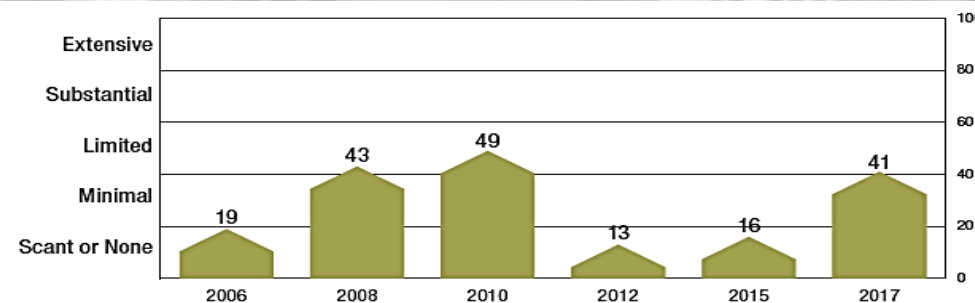
## Regional Comparison 2017



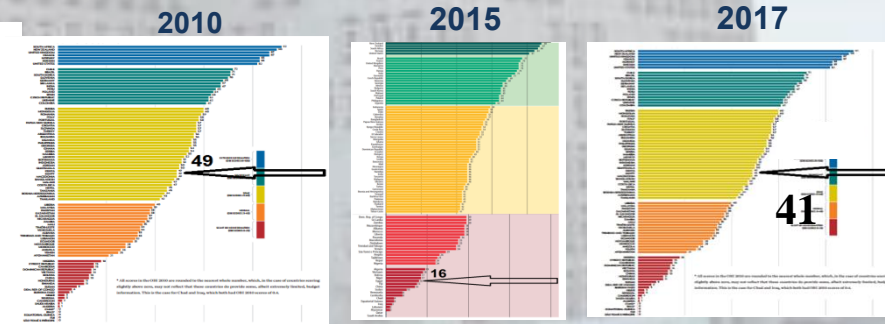
## How Comprehensive the Information in the Documents



## Egypt's Transparency Scores from 2006 to 2017



## International Comparison



# Fiscal Transparency: MoF Objectives & Plans

Ensuring more effective and efficient Public Spending through better Communication & enhanced Public Participation

## (1) Transparency & Disclosure

Established a dedicated Unit and team  
Enhance availability & quality of  
timely data, information, & analysis  
Continue publishing of Timely Reports  
throughout budget cycle  
Introduce new tools: simplified Flyers  
& Booklets + Interactive Website

## (2) Participatory Budget

Periodic Engagement through:  
Conferences with Civil Society  
Workshops with Media & Experts  
Focus Group Meetings  
Governorates Visits  
Social Marketing

## (3) Accountability & Oversight

More engagement with Parliament  
throughout budget life cycle  
Citizen Follow-Up Mechanism  
Citizen Score & Assessment Cards

# (1) Transparency & Disclosure

- ✓ Flyers and brochures in Arabic and English
- ✓ Regular Reports throughout budget cycle:
  - ✓ Citizen Budget
  - ✓ Monthly Financial Bulletin
  - ✓ Executive Budget Proposal
  - ✓ Pre-Budget Statement
  - ✓ Enacted Budget
  - ✓ Mid-Year Review
  - ✓ Year-End Report
- ✓ Kids Booklet
- ✓ Interactive Website
- ✓ Media Campaigns
- ✓ Videos & Infographs
- ✓ Q & A publications

**الضريبة العقارية**

أهلاً بك مواطناً  
أهلاً بك مواطناً  
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**State Budget**  
2016 - 2017

**What is a State Budget?**

975 Total Expenditures  
147 Investments  
229 Wage Allocations  
153 Health, Education and Scientific Research  
28.7 Housing  
15.6 Cash Transfers  
11 Health  
4.3 Food Subsidies  
6.2 Energy

147 Investments  
153 Health, Education and Scientific Research  
15.6 Cash Transfers  
6.2 Energy

147 Investments  
153 Health, Education and Scientific Research  
15.6 Cash Transfers  
6.2 Energy

[www.budget.gov.eg](http://www.budget.gov.eg)

وق تجد فيه  
العام المالي  
دولة لتسعين  
خلفته وإتاحة  
أرسة حرك في



**مالي ومالك**

**موازنة المواطن  
للعام المالي  
٢٠١٨**

# (1) Transparency & Disclosure (Con't)

## What are the Tools and Instruments?

- Interactive Website
- Facebook Campaigns
- Videos & Caricatures
- Flyers
- Booklet for Kids
- Regular Reports:
  - ✓ Citizen Budget
  - ✓ Monthly Financial Bulletin
  - ✓ Executive Budget Proposal
  - ✓ Pre-Budget Statement
  - ✓ Enacted Budget
  - ✓ Mid-Year Review
  - ✓ Year-End Report
- Participatory Budget (In Process)

## Where to Find

- <https://goo.gl/3xfWcR>
- <https://bit.ly/2CPmPmR>
- <https://goo.gl/tZREXg>
- <https://goo.gl/uPjHoj>
- <https://goo.gl/8Fjzkn>
  
- <https://goo.gl/t3tPNK>
- <https://goo.gl/J4wNJG>
- <https://goo.gl/YRcD9C>
- <https://goo.gl/wWkHsM>
- <https://bit.ly/2zazE9z>
- <https://bit.ly/2x7Z837>
- <https://bit.ly/2OcZD31>
- <http://budget-ecpps.org/>

## (2) Participatory Budget

- Training for Trainers (TOT)
  - ✓ Close cooperation with Parliamentarians
  - ✓ Research Centers Officials
  - ✓ Journalists
- Workshops with other Governmental & Non-Governmental Bodies
  - ✓ Central Bank of Egypt
  - ✓ Capital Market
- Conferences in Municipalities
- Seminars for University Students (Cairo University, AUC, GUC)
- Students Visit to Ministry of Finance Premises and affiliated bodies
- Job Shadowing Activities for University & High School Students
- Ongoing dialogue with Civil Society Institutions





### (3) Accountability and Oversight

In light of Egypt Government commitment to improve efficiency & effectiveness of **Public administration & spending**:

- A new **Social Accountability Tool** (community monitoring and enhancing tool) was adopted by Ministry of Social Solidarity & **Social Fund for Development** to monitor **Takafol & Karama** program & the **Emergency Labor Intensive** program.
- **This tool helped to create net savings of:**
  - ✓ Around EGP **12 million in Assuit** that were reallocated to other beneficiaries
  - ✓ Around EGP **10 million** that were reallocated to **Social Fund for Development to finance other programs**
- More need to be done to rebuild & overcome the trust gap between citizens, the government & the CSOs



# Let's Take it to the Next Level- The Way Forward

## (1) Transparency & Disclosure

- Establish and full operationalization of Mof Transparency & Citizen Engagement Unit (first in the government)
- Create Open Data Platform at MoF in coordination with World Bank
- Improve Comprehensiveness of published Fiscal Transparency Reports including Fiscal Risks
- Continue improving MOF Interactive Website and availing raw data in friendly manner

## (2) Participatory Budget

- Planned visits to Fayoum, Alexandria and Giza in 2018/2019
- Protocols with Line Ministries & CSOs
- Partnership with development partners to enhance transparency unit capacity & team skills
- Additional tools for Social dialogue
- Raising Public Awareness

## (3) Accountability & Oversight

- More active engagement with Parliament
- Activate citizen Follow-Up Mechanisms
- Apply citizen Score and Assessment Cards

# (1) Transparency & Disclosure

## Established a Transparency & Citizen Participation Unit within MoF

### The Functions of the Unit are:

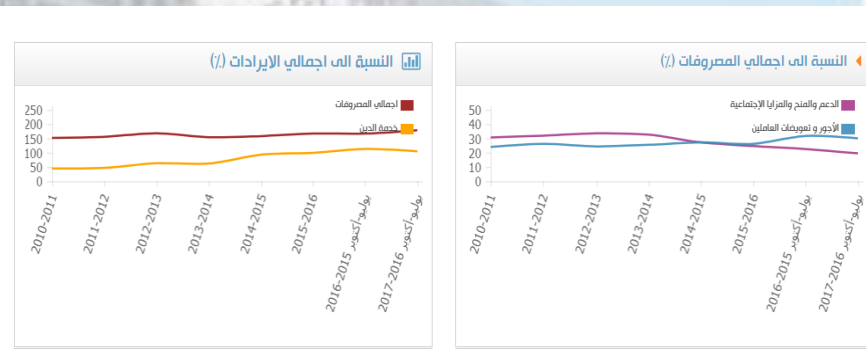
- Spreading the core values of Transparency among wider audiences
- Better targeting citizens through Open Data Platforms to make it easy and user-friendly
- Improve the Timely Publication & the comprehensiveness of Budget Information for Public.
- Introducing Mechanisms for Social dialogue & Participatory Budgeting with civil society on transparency issues, while enhancing Public Engagement and Participation among a wide range of Stakeholders (Private Sector, NGOs, Influencers, Journalists & Media, etc...).
- Raise Public Awareness through Conferences, Videos, Flyers, Workshops in Governorates in Egypt.
- Establish a Network among other line ministries and Civil Societies to Consider their Feedback on Fiscal Policies, and to help Recognize the on-ground Difficulties they Face in Data Gathering.
- Ensure Compliance with Open Budget Survey Requirements including the Release of the 8 Key Budget Reports.

# (1) Transparency & Disclosure (Cont.)

Design + Technology = Communication

## Launching Interactive Online platform to Provide Data:

1. Providing data as searchable pdf and excel files to ease accessibility of data
2. The website provides analytical tools such as charts
3. It provides data in machine readable format
4. The data available on the website can be downloadable in excel format
5. This initiative would contribute to further improvement of Egypt fiscal ranking



إيرادات المصروفات المحل القوي - مصر | جزاء

مفخص المعاملات الرئيسية للموازنة العامة

اصدار: يوليو-أكتوبر 2016-2017

عرض السلسلة الزمنية تضيق هنا

القيمة بالمليون جنيه	يوليو-أكتوبر 2017-2016	يناير-أكتوبر 2016-2015	2016-2015	2015-2014	2014-2013	2013-2012
<b>اجمالي الإيرادات</b>	<b>131,728</b>	<b>132,882</b>	<b>491,488</b>	<b>465,241</b>	<b>456,788</b>	<b>350,322</b>
الإيرادات الضريبية	89,538	89,425	352,315	305,957	260,289	251,119
الضريبة على الدخل	30,057	33,039	144,743	129,818	120,925	117,762
الضرائب على الممتلكات	10,736	7,791	27,990	21,107	18,761	16,453
الضرائب على السلع والخدمات	42,758	41,290	140,525	122,930	91,867	92,924
الضرائب على التجارة الدولية (الجمارك)	5,987	7,306	28,091	21,867	17,673	16,771
ضرائب أخرى	0	0	10,966	10,235	11,062	7,208
<b>الإيرادات غير الضريبية</b>	<b>42,190</b>	<b>43,457</b>	<b>139,173</b>	<b>159,284</b>	<b>196,499</b>	<b>99,203</b>
المنح	143	2,716	3,543	25,437	95,856	5,208
من حكومات أجنبية	108	2,686	3,236	24,942	95,497	4,820
من منظمات دولية	2	10	169	302	150	112
من جهات حكومية	33	20	137	194	210	275

## **(2) Participatory Budget** **(With the Co-operation of World Bank, UNICEF, UN-Women and NGOs)**

- Visit governorates in Assiut, Sohag, Qena, Suez and Fayoum to discuss specialized issues such as healthcare
- Hold seminars in poor & marginalized municipalities to discuss projects that could alleviate their standard of living
- Organize meetings with businesses, civil society, parliament and citizens to discuss spending priorities
- Pilot mechanisms for members of the public and executive branch officials to exchange views on national budget issues during the formulation and implementation of the national Budget (allow Third-Party Monitoring).
- Prepare a plan to communicate with citizens to know their feedback and suggestions through different channels including radio, TV, interactive website, videos, mobile application, social media, and simplified & smart publications
- Prepare a plan for social marketing

## **(3) Accountability and Oversight**

### **Citizen Follow-Up Mechanism**

Practical tools to empower citizens in order to follow-up the projects

#### Aims to

- Increase citizens' awareness about the projects
- Maximize the utility of the allocated resources
- Ensure that projects are implemented in accordance with plans and agreed frameworks

### **Citizen Score Cards**

A participation tool to assess, monitor and evaluate the services provided on a local level to know the feedback of citizens

#### Aims to

- Know the level of the satisfaction of the citizens
- Help the government in evaluating its services
- Improve the communication between the government and the citizens
- Suggest mechanisms that enhance the services in order to increase level of citizens' satisfaction



**Thank you!**